



# SNAPSHOTS OF A VIBRANT ECONOMY

# BECAUSE A PICTURE IS WORTH A THOUSAND WORDS.

JARI was founded in 1974 with a basic goal of helping Johnstown recover as the American steel industry downsized. In 2019 JARI celebrated our 45th anniversary, having grown into a multifaceted non-profit agency that works to develop and improve a diverse regional economy – wherever that mission might take us.

From government contracting to workforce development, from cultivating entrepreneurs to financing business expansion, JARI continues to adapt our programs and initiatives to meet the needs of our region. We are grateful to our many stakeholders, boards of directors, and industry partners for their outstanding commitment to what we do, working side by side with our skilled staff toward shared goals. We also wish to thank the corporate and individual donors who help make it all possible.

It's never been an easy task to comprehensively summarize a year's worth of accomplishments at JARI. So this year, our annual report provides snapshots of our work – each chosen to illustrate how JARI is improving our economy, one business at a time. Thank you for reading!

Linda Thomson

Linda Thomson JARI President/CEO





2,500
RESIDENTS HAVE TAKEN PART





\$18M+
INVESTED INTO
OUR COMMUNITY

## **SNAPSHOT: VISION TOGETHER 2025**

Founded in 2015, Vision Together 2025 is Johnstown's grassroots-led community and economic development initiative. It has enjoyed broad support from the business community, nonprofit sector, government at all levels, and the public.

Among the many projects driven by Vision include the redevelopment of the 50-acre Inclined Plane hillside. A network of mountain bike trails has already been constructed, leading to an increase in Incline ridership.

A riverfront park that would allow city residents direct access to the water

is planned, as seen in the artist rendering above.

Cambria County Conservation & Recreation Authority, Conemaugh Valley Conservancy, CamTran (which owns the Inclined Plane), the City, and Community Foundation for the Alleghenies are among the stakeholders in the project, which highlights some of the main priorities for Vision: the rivers, economic development, and recreation.

The redevelopment has already attracted significant funding, and Vision leaders are hopeful ground will be broken within two years.



\$172.9M
IN NEW CONTRACTS
ANNOUNCED AT SHOWCASE
FOR COMMERCE



156
ACTIVE PTAC CLIENTS



1,185
COUNSELING SESSIONS HELD

# **SNAPSHOT: JARI PTAC**

JARI's PTAC continues its work in helping area businesses of all sizes become prepared to compete for business from local, state, and federal government. A notable success in 2019 was Power Electrical, which was founded five years ago as a one-man shop by Kenneth Howard.

Through the PTAC, Howard's business was able to become certified by the Commonwealth as a Disadvantaged Business Enterprise (DBE), which is defined as a for-profit small business where socially or economically disadvantaged individuals own at least a 51 percent interest and also control daily operations.

Achieving the DBE certification took a great deal of preparation and paperwork, but enabled Power Electrical to win a contract to perform incidental electrical repairs for a major local governmental agency. Recently the firm's contract was expanded to include major repairs and upgrades.

All this means that Howard has been able to hire four additional electricians, and has plans to hire more. His collaboration with JARI continues, too – he expects that JARI's workforce development program will be invaluable in helping fill these new positions.

## **SNAPSHOT: ENTREPRENEURSHIP**

JARI continues to take the lead in encouraging entrepreneurial activity in our region, providing customized support for each individual entrepreneur as they develop their ideas into viable businesses.

One entrepreneur who received support through the program this year is Emillee Nelson. Nelson, who had some experience in the beauty industry, went back to school for additional training in esthetics – a branch of cosmetology that focuses on skin care, hair removal, and eyebrows and lashes. Her dream was to open a salon focused on esthetics.

Blake Fleegle, JARI Entrepreneurial Coach, helped Nelson to navigate the steps to form her business, Swanky Skin + Lash. A \$10,000 JARI microloan provided the start-up capital she needed to purchase supplies, salon furnishings, and retail products.

Nelson found the ideal location for Swanky Skin + Lash in Positive Images Spa Shoppes in Windber, which includes three additional salons offering related services such as microblading, massage, hairstyling, manicures, and pedicures. The four salons represent a one-stop shop for specialized beauty services.

With JARI's support, Nelson was able to take her business idea from a concept all the way through opening in just a few months.



## **SNAPSHOT: WORKFORCE**

JARI's workforce program facilitates training programs to help qualified applicants move from unemployment or underemployment to family-sustaining careers. In 2019, JARI marked its fifth year using the Neighborhood Assistance (NAP) tax credit program, which allows businesses to earn 55% in tax credits through investing in projects that improve distressed areas, to fund training programs.

JARI used \$62,000 in NAP tax funding to enable 10 people residing in the City of Johnstown to earn a Commercial Driver's License (CDL). The students received their training at the Greater Johnstown Career and Technology Center, while the PA CareerLink of Cambria County provided additional support.

One of the students was Maurice Reed, who is now employed with McAneny Brothers, Inc. as a commercial truck driver who relishes his chance to have "a career, not just a job."

In fact, McAneny Brothers hired three of the new graduates. Amy Noon, Human Resources Director for McAneny, notes that "This grant has been valuable not only to employers, who were able to fill empty spots with well-trained and enthusiastic employees – but also for the individuals themselves, who are now well on their way to a prosperous career in transportation, a high-priority occupation."



"I can afford to keep my house and was able to buy a new car for the first time in my life... it all started with JARI and the NAP program. My hope is that the program continues to help others like me."

MAURICE REED, COMMERCIAL TRUCK DRIVER

\$253,397
IN GRANTS FOR WORKFORCE
PROGRAM INITIATIVES





40 JOB PLACEMENTS

1,169 PEOPLE

PARTICIPATED IN 20
CAREER/RESOURCE FAIRS
AND OUTREACH SESSIONS





## **SNAPSHOT: FINANCING**

Elizabeth Hogue had built a successful career working with intellectually disabled adults, but she always dreamed of owning a daycare.

When an established daycare near her Gallitzin home went up for sale, she seized the opportunity with JARI's help.

Michele Clapper, Vice President for Economic Development with JARI, worked with First National Bank and Hogue to put together a financing package using a microloan and the JARI Growth Fund. On June 27, 2019, Hogue took ownership of Start Smart Learning Center, and has since grown the enrollment from 19 to over 35.

Start Smart offers before and after school care for young elementary ages, in addition to preschool.

"JARI has been an incredible resource to me, helping me work smarter rather than harder – for everything from marketing to human resources."

ELIZABETH HOGUE, OWNER



OVER \$514,000
IN MICROLOAN FUNDING DEPLOYED TO 21 CLIENTS



MICROLOAN PROGRAM EXPANDED TO INDIANA COUNTY — NOW SERVING 7 COUNTIES



OVER \$527,000
IN JARI GROWTH FUND
FUNDING DEPLOYED TO
17 CLIENTS

# Community Development Highlights

The Locust Street Park opened

\$1.2 million "channel maintenance" was initiated to improve effectiveness of the flood control system

\$1.2 million in sanitary system improvements was awarded to the City of Johnstown

# THANK YOU

1st Summit Bank

AmeriSery Financial

Barnes Saly & Company P.C.

Mike Brosig, LLC

Cambria County

Cambria County Association for the Blind & Handicapped

Catalyst Connection

CTC Foundation

Community Foundation for the Alleghenies

Conemaugh Health System/Duke LifePoint

Croyle-Nielsen Therapeutic Associates

Defense Logistics Agency (DLA)

The EADS Group

**FMAP** 

First Commonwealth Bank

First Energy

First National Bank

Gvozdich Law Offices

H.F. Lenz Company

Highmark Blue Cross Blue Shield

HR Consultants. Inc.

Ideal Markets

In-Shore Technologies, Inc.

Johnstown Wire **Technologies** 

Kongsberg

Laurel Holdings, Inc.

William Locher

M. Glosser & Son

Martin-Baker America

**MASSolutions** 

Northwest Bank

PA Department of Community and Economic Development (DCED)

Prime Design Solutions

Quaker Sales Corp.

Richland Township Supervisors

S&T Bank

Small Business Administration (SBA)

Southern Alleghenies Planning & Development Commission (SAP&DC)

St. Francis University

Craig Saylor

Somerset Trust Company

U.S. Department of the Treasury

United States Department of Agriculture (USDA)

Vethos, LLC

Wessel & Company

Our programs could not be successful without our Fund Drive. NAP Tax. and In-Kind contributors. along with our ongoing funding sources.

#### JARI STAFF

Linda Thomson - President/CEO **Debi Balog** - Workforce Development

Holly Bodolosky - Staff Accountant Michele Clapper - Vice President, Economic

Blake Fleegle - Entrepreneurial Coach Lenora Leasure - Program Manager,

Rodney Patterson - Government Procurement Specialist **Cindy Saylor** - Executive Assistant Lauren Thompson - Technical Assistance Advisor Joette Watson - Chief Financial Officer Wally Burlack - Vision2025

Development Consultant Ryan Kieta - Vision2025 Development Consultant

#### JARI BOARD OF DIRECTORS

Chair - Elmer C. Laslo - President,

1st Vice Chair -William E. Caldwell President/CEO, Conemaugh Health System 2nd Vice Chair - Martin J. Radovanic -Director-Regional Sales, Highmark Blue Cross Blue Shield

Secretary – Robert J. Eyer – Shareholder Emeritus, Wessel & Company

Assistant Secretary – Gregory J. Winger -Sr. Vice President, First National Bank of PA Treasurer - Jeffrey A. Stopko - CEO,

Assistant Treasurer - Dr. Randy L. Frye Dean-School of Business Saint Francis University

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Tara L. Bosserman - Director of Operations,

Thomas C. Mishler

Adam M. Murphy - President, Sourceree Amv M. Nielsen - President, Crovle-Nielsen Therapeutic Associates

Craig M. Saylor David B. Zucco - Vice President, Kongsberg Protech Systems

#### JIDC BOARD OF DIRECTORS

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Vice Chair - Joel C. Valentine, CPA President/CEO, Wessel & Company

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Treasurer - Kevin M. Volk - Commercial Relationship Manager III, Riverview Bank Michael A. Barletta - President/CEO, Crown

Robert J. Cabala - Vice President/ Relationship Manager, AmeriServ Financial James T. Huerth - President/CEO, AmeriServ Trust and Financial Services Company Ned Kendall - External Affairs Manager, First Energy

**Deborah Krise** - Business Development Officer, Marion Center Bank

Michael E. Stevens - Lead Branch Administrator, Somerset Trust Company Ethan Stewart - Investment Advisor,

Centennial Financial Group Steven G. Zamias, Sr. - President/CEO,

#### JARI GROWTH FUND BOARD OF DIRECTORS

Chair - Steven K. Howsare - Executive Director, Southern Alleghenies Planning & Development Commission

Vice Chair - Rose M. Lucey-Noll - Executive Director, CamTran

**Secretary - William P. McKinney** - President, United Way of the Laurel Highlands Treasurer - Russell F. Kiel - Owner,

**Bradley R. Burger** - President/CEO, Goodwill of the Southern Alleghenies Frank J. Janakovic - Executive Director,

Alternative Community Resource Program Bishop Joseph D. McGauley - Senior Pastor, Jefferson Memorial First Born Church of the Living God

# ADVANCED MANUFACTURING, TRANSPORTATION AND TRADES

**BUSINESS AND EDUCATION** 

**INDUSTRY PARTNERSHIPS CO-CHAIRS** 

Michele A. Bonerigo - Program Manager,

Lindsey Hilbrecht - Manager, Human Resources, North American Höganäs

Shawn D. Kaufman - Director, Human Resources, Riggs Industries

Carole M. Kakabar - Superintendent, Ferndale

#### HEALTHCARE

School District

Linda L. Fox - Recruitment and Retention Coordinator, Conemaugh Health System

#### SAFETY

**David R. Johnson** - Vice President, Safety Health & Environmental, North American

B. Paul Seitz - Outside Sales Representative. American Natural Supply

#### DEFENSE BUSINESS COUNCIL MEMBERS

Chair - Edward J. Sheehan, Jr. - President/CEO, Concurrent Technologies Corporation Patrick J. Bearjar - Chief Operations Officer. Wessel & Company

**David Bjornberg** - Director, Engineering Solutions & Manufacturing, Compass Systems

Anthony N. Caper - Senior Director of Operations, Naval Electronics, Leonardo DRS

Jennifer L. Christman - Chief/EVP for Behavior Health Programs, VetAdvisor Wayne C. Davis - General Manager/Site Director,

Lockheed Martin AeroParts

Robert J. Eyer - Shareholder Emeritus, Wessel & Company

Keith A. Gindlesperger - Principal, H. F. Lenz Company

**Adam S. Henger** - Regional Director, Business Development, Maser Consulting

Matthew C. Johnson - General Manager, Martin-

Shawn M. Koontz - Business Development Director, JWF Industries

Kim W. Kunkle - President, Laurel Holdings Robert M. McGowan, Jr. - President, Mission

Mark E. Mostoller - Site Lead, Leonardo DRS Adam M. Murphy - President, Sourceree **Gregory S. Platt** John J. Polacek - Chief Operating Officer, JWF

#### Carl R. Sax

David A. Schario - President, Enterprise **Ventures Corporation** 

William S. Sipko - President/CEO, BCL Manufacturing

Jeffrey R. Wood - General Manager, Kongsberg

David B. Zucco - Vice President, Kongsberg Protech Systems



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